

Kadaltilla 2023–2028 Strategic Plan

Annual Review – Financial Year 2023/2024



Acknowledgement of Country

The Kadaltilla/Adelaide Park Lands Authority (Kadaltilla) acknowledges the Kurna people as the traditional owners of the Adelaide Plains and pays respect to Elders past and present. Kadaltilla recognises and respects the cultural heritage, beliefs and relationship which the Kurna people have with the land and acknowledges that they are of continuing importance to the Kurna people living today.

Kadaltilla extends that respect to other Aboriginal Language Groups and other First Nations.

Kadaltilla is the principal advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

Kadaltilla is a traditional Kurna word meaning Green place/Green lands/Parklands.

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Background

The Kadaltilla/Adelaide Park Lands Authority's (Kadaltilla) Charter dated May 2023 includes a requirement for a Strategic Plan, as follows.

Kadaltilla shall:

- a) prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of Kadaltilla to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.
- b) consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for Kadaltilla.
- c) review the contents of the then current Strategic Plan annually in consultation with the Council.

The Kadaltilla 2023–2028 Strategic Plan was endorsed by Kadaltilla on 26 October 2023 and adopted by Council on 12 December 2023. It replaces the Kadaltilla 2020–2025 Strategic Plan that was endorsed by Kadaltilla on 5 November 2020 and adopted by Council on 15 December 2020.

The intent of a Strategic Plan is to set priorities and focus energy and resources to facilitate the Board working toward the following common purpose:



To be the trusted voice on the Adelaide Park Lands which actively conserves, promotes, and enhances the environmental, economic, cultural, recreational, and social importance value of the Adelaide Park Lands

The Guiding Principles of the Strategic Plan are:

- Preserve and strengthen the integrity of the Adelaide Park Lands
- Promote the values of the Park Lands – as Adelaide's defining feature, and an internationally unique asset
- Partner with Council and the State Government to advocate the benefits of the Adelaide Park Lands
- Advise Government at all levels on the management and usage of the Adelaide Park Lands for the benefit of all South Australian's

The Strategic Plan contains four pillars of Culture, Environment, Management and Protection, and Expert Advice. Each pillar has four to six specific Key Objectives.

Terminology Explanation

Key Actions

In the first year of the Strategic Plan, Key Objectives have been marked as 'not commenced', 'in progress' or 'completed'.

- Where a Key Objective is marked as 'not commenced', it means that the Key Objective is not started or not yet scheduled to commence.
- If a Key Objective is 'in progress', it means that work on the activity commenced in 2023/2024 or has continued during 2023/2024 to progress that action.
- Where a Key Objective is marked as 'completed', it means that the Key Objective has been achieved and there is no further activity required in the 2023/2024 financial year.

Measures of Achievement

This document includes commentary on the achievement measures outlined in the Strategic Plan. It highlights Kadaltilla's progress in developing data and insights for the Adelaide Park Lands.

Measures of Achievement are marked as 'favourable movement' or 'unfavourable movement'.

- 'Favourable movement' indicates moderate to substantial progress of the Key Objectives under each pillar of the Strategic Plan. It signals that the number of actions marked as 'not commenced' has decreased and/or the number of actions marked as 'completed' has increased compared to 2022/2023.
- 'Unfavourable movement' indicates limited to no progress of the Key Objectives under each pillar of the Strategic Plan. It signals that the number of actions marked as 'not commenced' and/or 'completed' remains unchanged compared to 2022/2023.



Legend Definition

The legend below has been used throughout this document to provide an easy way to view the status of the Key Objectives and Measures of Achievement.

Key Objective – legend

- not commenced
- in progress
- ☑ completed

Measures of Achievement – legend

- ▶ favourable movement
- ◀ unfavourable movement



Summary of Review

- ☑ 1.1 Seek Kurna cultural authority in everything we do
- 1.2 Assist with Kurna cultural mapping
- ☑ 1.3 Advocate for the featuring of the Adelaide Park Lands in relevant promotional campaigns
- 1.4 Champion the development of World Heritage listing nomination
- 2.1 Define, protect, and enhance landscape values and design qualities
- ☑ 2.2 Promote ecologically sustainable initiatives and monitor tree canopy cover, biodiversity, and environmental sustainability and design quality
- ☑ 2.3 Consider climate resilience in everything we do
- 2.4 Research the impact of climate change on the Park Lands
- ☑ 2.5 Increase the accessibility of evidence-based information
- ☑ 2.6 Improved Irrigation and Water Management across the Park Lands
- 3.1 Monitor delivery of priority projects in the Adelaide Park Lands Management Strategy
- 3.2 Advocate for and establish Funding Mechanisms to support delivery of the Adelaide Park Lands Management Strategy
- 3.3 Review State Government Management Plans
- 3.4 Advocate for progression of State Heritage Listing by the State Government
- 3.5 Assess the landscape value of the Adelaide Park Lands including economic, environmental and cultural significance
- ☑ 4.1 Provide advice on plans, projects, and policies for the Adelaide Park Lands
- ☑ 4.2 Engage with City of Adelaide and State Government including input into State Government initiatives
- 4.3 Review leasing and licensing and event management policies together with other relevant Park Lands use policies
- ☑ 4.4 Strengthen Kadaltilla’s engagement with City of Adelaide, State Government and adjoining Councils
- 4.5 Increase the profile of the Kadaltilla Board



Cultural Value

Promote the cultural values of the Park Lands including Kurna culture, heritage and wellbeing

► favourable movement

Key Objectives

✓ 1.1 Seek Kurna cultural authority in everything we do

Initiatives
Partner with Kurna culture authority

Measures of Success
Each matter that comes before Kadaltilla considers Kurna culture

Matters presented to Kadaltilla acknowledge the ongoing significance of Kurna culture in the Park Lands, celebrate living Kurna culture throughout the Park Lands, and/or recognise the role of the Park Lands as a significant meeting place for Aboriginal people. In the 2023/2024 financial period, there was one report dedicated to addressing Kurna culture and three reports with recommendations that specifically addressed Kurna culture.

Since January 2023, a representative and a deputy from the Kurna community have joined the Kadaltilla Board, in alignment with the criterion of indigenous cultural and reconciliation experience.

The City of Adelaide is dedicated to fostering meaningful engagement with the Kurna community, recognising their enduring connection to the land and their invaluable cultural heritage. This commitment is reflected in initiatives that prioritise respectful collaboration, ensuring Kurna voices are central to decision-making processes that affect their traditional lands. We are actively working to incorporate Kurna cultural practices and knowledge into urban planning and community projects, promoting awareness and appreciation of Kurna heritage among the wider community. Some examples of this collaboration for 23/24 are:

- **Adelaide Park Lands Management Strategy:** has had three separate opportunities for Kurna Yerta Aboriginal Corporation (KYAC) to provide comment. Endorsement of the Charter was received on 20 June 2024.
- **Wauwi/Light Square Master Plan Consultation:** focussed consultation with all KYAC Directors invited in addition to Reconciliation Committee members.
- **Dry Area Extension:** involved in the consultations with queries about data collection and review
- **Kurna Artefact Ceremony:** this was a request from KYAC to City of Adelaide. The City of Adelaide was required to approve a ceremony on the Park Lands (Pirltawardli) with the inclusion of the German Embassy, National Indigenous Advancement Agency, and Lord Mayors office. This event was organised and approved with in four weeks with quick work from the Golf Operations Department and Reconciliation unit. This event was a great success and showcased the City of Adelaide's commitment to ensuring Kurna community are empowered to express their needs with the city.

Focus for 2024/2025: Finalisation of the Stretch Reconciliation Action Plan (RAP) 2021–2024 and co-creation of City of Adelaide's 11th Reconciliation Action Plan 2024–2027. The current plan will continue to guide the City of Adelaide in reconciliation actions. Significant actions include:

- The development of a Kurna welcome art installation on Sir Donald Bradman and West Terrace (from airport)
- Explore renaming of city laneways to represent ancestral Kurna families
- Design a Repatriation of Ancestral Remains protocol in partnership with KYAC

The next Stretch RAP 2024–2027 is on track to be launched early 2025.

● 1.2 Assist with Kurna cultural mapping

Initiatives
Support Kurna Cultural mapping progress

Measures of Success
Kurna Cultural mapping completed and used to inform Kadaltilla considerations by 2024

The City of Adelaide has launched an interactive website that culturally maps significant Kurna sites and publishes Kurna stories in partnership with the KYAC. Kurna Voices is an interactive webpage mapping the city and featuring culturally significant sites with historical text, archival images, oral history and video interviews with Kurna Elders and community leaders. The research process incorporates Tiati – truth-telling – to tell authentic Kurna stories, including the destruction of Dreaming tracks and important cultural sites along Karrawirra Pari/River Torrens.

The [Kurna Voices interactive map tool](#) went active on 29 May 2024, and is publicly available on the City of Adelaide website.

Focus for 2024/2025: The second stage of the Kurna Voices Cultural mapping project is scheduled to commence in late 2024 and will build on the work already completed in the first stage of the project. It will continue to collect stories and videos relating to the cultural significance of the Adelaide Park Lands and city to the Kurna people. It will focus on places of cultural or social interest throughout the parks, including historic places related to Aboriginal use of the area.



✓ 1.3 Advocate for the featuring of the Adelaide Park Lands in relevant promotional campaigns

Initiatives
Develop specialist branding and promotion of Kadaltilla and the Park Lands

Measures of Success
Adelaide Park Lands featured in relevant promotional campaigns

In late 2023, City of Adelaide revamped the Adelaide Park Lands webpages to create a more seamless and cohesive web experience, enabling the community to discover more about the Adelaide Park Lands as the largest inner urban park system in Australia and as individual parks with different features. The marketing of the Park Lands aims to inspire a growing number of residents, workers and visitors using the Park Lands. This will ensure the Park Lands will continue to provide a myriad of recreational and sporting opportunities and events for everyone to enjoy, enhancing physical and mental well-being and cementing Adelaide's place as one of the planet's most liveable cities.

To position and brand the Adelaide Park Lands, City of Adelaide ran numerous promotional campaigns, utilised sponsored events entitlements as well as implemented always-on digital marketing.

- Social media advertising
- Digital display advertising
- Search optimisation and marketing
- City Mag Advertorial
- Adelaide Summer Festival Guide
- Tour Down Under
- Holi Festival
- Adelaide Equestrian Festival

The promotional efforts garnered the following results last FY:

- Ranked #1 in Google search for 'Adelaide Park Lands' on desktop and #2 for Google search ranking on Mobile.
- Total page views: Over 69,000
- Total users: Over 41,000
- Top three pages visited: Adelaide Park Lands, Himeiji Gardens, Trails

A content plan was also developed and implemented to share Adelaide Park Lands stories on a regular basis via City of Adelaide social media channels. The

content for stories about the Park Lands included things to see and do, awards received, biodiversity as well as upgrades and renewals. The City of Adelaide advocated for the integration of content to further position and promote the Adelaide Park Lands.

The promotion aims to strengthen place attachment, meaning the more positive experiences the community have, the more likely they will be emotionally attached to, and advocate for our Park Lands.

Focus for 2024/2025: Continue the momentum built via last FY's promotional efforts with planned promotional campaigns, always-on marketing and regular sharing of good news stories. The aim, to ensure the Park Lands remain top of mind as an internationally unique asset and a place to meet and enjoy diverse experiences.

✓ 1.4 Champion the development of World Heritage listing nomination

Initiatives
Regularly review World Heritage listing submission progress

Measures of Success
State Government support for World Heritage listing submission by 2026

In the last financial year, significant actions were undertaken to champion the development of the World Heritage listing nomination. A comprehensive programme for the Tentative List Submission was developed, aiming for completion by the end of FY2024/25. Additionally, the National Heritage Management Plan for the Park Lands was completed and prepared for endorsement by the Australian Heritage Council.



Collaborative efforts were made with the Mt Lofty Consortium to understand the preferred governance arrangements and identify partners committed to working with the City of Adelaide. The World Heritage Bid was also presented to the international community at the ICOMOS GA 2023 conference, showcasing our dedication and progress.

To support the delivery of the World Heritage project, administration staff were upskilled, enhancing their capabilities in this area. Additionally, assistance was provided to the Department of Climate Change, Energy, the Environment and Water in developing a Strategic Impact Assessment of the Park Lands, ensuring a thorough evaluation process.

An economic assessment of the Park Lands was commenced to assist with advocacy and foster partnerships with the State Government. This extensive assessment aims to quantify the various economic benefits provided by the Park Lands, such as increased tourism revenue, job creation, enhanced property values, and the provision of ecosystem services. By providing a detailed analysis of these economic advantages, the assessment seeks to build a compelling case for the World Heritage listing, demonstrating its potential to drive economic growth and development. This information is intended to strengthen advocacy efforts, making it easier to secure support, funding, and collaborative partnerships with state authorities and other stakeholders who are integral to the success of the World Heritage project.

Efforts to secure funding included submitting a bid through the Council's Budget Bid process, though this was ultimately unsuccessful. Similarly, attempts to obtain funding for elements of the First Nations component of the project through the Commonwealth First Nations Heritage Grants Program were also unsuccessful. Despite these setbacks, the actions taken demonstrate a strong commitment to advancing the World Heritage listing nomination.

Focus for 2024/2025: Partner with the State Government to deliver the Tentative List Submission in accordance with the established program guidelines. This collaboration aims to ensure the submission meets all necessary requirements and standards, facilitating a thorough and effective process.

Environmental Performance

Maintain and improve climate resilience and the landscape values of the Park Lands

► favourable movement

Key Objectives

● **2.1 Define, protect, and enhance landscape values and design qualities.**

Initiatives
Establish performance principles for the Adelaide Park Lands

Measures of Success
Landscape values of the Adelaide Park Lands have been defined, protected and enhanced

The City of Adelaide is reviewing the Adelaide Park Lands Management Strategy (APLMS) on behalf of Kadaltilla to help define, protect, and enhance landscape values and design qualities. As part of this process, community consultation on the draft APLMS was carried out during July and August 2024, gathering input and feedback key stakeholders and the wider community.

Following this consultation, an updated draft of the APLMS will be prepared, incorporating the feedback received. An updated draft APLMS is to be presented to Kadaltilla/Adelaide Park Lands Authority in late 2024 for its endorsement. It aims to establish clear guidelines for preserving and enhancing landscape values and design qualities, ensuring that the Park Lands maintain their unique character and continue to offer high-quality public spaces.

Focus for 2024/2025: Finalising the Adelaide Park Lands Management Strategy (APLMS) Towards 2036. In accordance with the Adelaide Park Lands Act 2005 (SA), the revised APLMS will require the endorsement of Kadaltilla, Council, and the Minister for Planning, the Hon Nick Champion MP, prior to adoption. The revised APLMS will continue to guide Council and State Government projects through to 2036.

✓ **2.2 Promote ecologically sustainable initiatives and monitor tree canopy cover, biodiversity, and environmental sustainability and design quality**

Initiatives
Regularly review tree canopy cover, biodiversity, and environmental sustainability in the Park Lands

Measures of Success
Ecologically sustainable initiatives promoted, and tree canopy cover, biodiversity, and environmental sustainability and design quality have been regularly reviewed

In 2023/24, the City of Adelaide undertook a Biodiversity Survey of the Key Biodiversity Areas within the Adelaide Park Lands. The surveys collected valuable data about species diversity in the Park Lands and how this has changed since the last survey in 2003.

Additionally, a comprehensive Park Land Tree Asset Condition assessment has been completed, offering valuable information on the health and status of tree assets within the Park Lands.

The Botanic Creek Rehabilitation Project has advanced with the preliminary options and design phase completed for five projects. This progress marks a significant step toward improving the ecological health of Botanic Creek.

Rymill Lake's water quality is enhanced through the use of vegetated raingardens, which purify and return clean water to the lake, contributing to better amenities and improved water sustainability. Furthermore, instead of using Glenelg to Adelaide Park Lands Recycled Water Scheme (GARWS) recycled wastewater, Rymill Lake is now topped up with urban stormwater transferred from the wetland in Victoria Park/Pakapakanthi (Park 16), optimising water resource management.

Focus for 2024/2025: Developing a Biodiversity Program that outlines:

1. Creation of objectives and strategies to achieve the program's goals
2. A framework for setting priorities to effectively implement the strategies
3. A process for monitoring and reporting on the overall outcomes and effectiveness of the program
4. Protocols for managing volunteers and citizen scientists within the Park Lands
5. A program of promotion and education relating to biodiversity in the Adelaide Park Lands
6. Ongoing data collection and spatial mapping of the Adelaide Park Lands
7. Delivery of first three Botanic Creek Rehabilitation projects (Park 16, 15 & 14)
8. Park Lands Creek channel upgrades (Park 20)
9. Completion of the Light Square Master Plan
10. Implementation of Victoria Park Master Plan initiatives.

2.3 Consider climate resilience in everything we do

Initiatives
Undertake a climate impact assessment of the Adelaide Park Lands

Measures of Success
Deliver a climate impact assessment of the Adelaide Park Lands

In 2024, Council endorsed its new Strategic Plan 2024–28 (the Plan), which outlines its commitments and goals for the upcoming years. As part of this Plan, the Council will continue to support the Kadaltilla/Adelaide Park Lands Authority subsidiary and the delivery of the Kadaltilla Charter and Business Plans.

Council will lead and advocate for the environmental value, productivity, quality and biodiversity of the Park Lands, squares, open space and streetscapes. This includes promoting sustainable practices and ensuring that these areas remain vibrant and ecologically balanced.

Additionally, in 2024, the City of Adelaide endorsed the Integrated Climate Strategy (the Strategy). Goal 3 of the Strategy, titled 'A City where Nature Thrives,' identifies three key priorities for protecting and

enhancing natural ecosystems within the Adelaide Park Lands, especially in the context of a changing climate. This goal aims to address the impacts of climate change on local ecosystems and to implement measures that support their resilience and sustainability.

Focus for 2024/2025: Under the City of Adelaide Strategic Plan 'Our Environment', Council will implement sustainable, renewable and green systems, infrastructure, practices and materials in our projects and services. This includes conducting strategic water resource investigations to ensure the sustainable sourcing and use of water.

2.4 Research the impact of climate change on the Park Lands

Initiatives
Develop a better understanding of environmental values and trends

Measures of Success
Environmental values and trends presented to Kadaltilla

The biodiversity survey of the Adelaide Park Lands conducted in 2023/24 has significantly updated the understanding of biodiversity values of the Adelaide Park Lands. The survey focused on existing Key Biodiversity Areas in the Adelaide Park Lands, select native vegetation and revegetation sites, aquatic vegetation in the River Torrens/Karrawirra Pari, Victoria Park/Pakapakanthi (Park 17) Wetlands, and the G S Kingston Park/Wirraninithi (Park 23) Wetlands.

Field surveys conducted as part of this effort mapped and assessed plant and animal species, as well as vegetation associations throughout these areas. The collected data has enhanced the knowledge of the biodiversity within the Adelaide Park Lands, offering valuable insights into species distribution, ecosystem health, and the effectiveness of previous conservation and management efforts. This updated information will support future planning and decision-making for the preservation and enhancement of the Park Lands' natural assets.

Focus for 2024/2025: Implementing a biodiversity monitoring, evaluation and reporting (MER) program to quantify changes in biodiversity and ecosystem health due to large-scale factors, such as climate change.

2.5 Increase the accessibility of evidence-based information

Initiative
Regular online Adelaide Park Lands updates (inclusive of events, trends, gardens and botanical features and items dealt with at Kadaltilla)

Measures of Success
Customers are well informed through regular online Adelaide Park Lands updates

The City of Adelaide website features a dedicated Kadaltilla/Adelaide Park Lands Authority webpage, which is regularly updated with news and events. Notably, it features updates on significant community activities, such as the Kadaltilla Annual Community Forum, ensuring residents and visitors are well-informed about ongoing and upcoming happenings.

Key documents, including the Kadaltilla Business Plan and Budget, the Kadaltilla Annual Report, and meeting minutes and agendas, are publicly available on the Kadaltilla webpage. These resources are made publicly available to promote transparency and encourage community engagement with the management and development of the Park Lands.

In late 2023, a thorough review of the Adelaide Park Lands webpages was undertaken. This review led to the decision to relocate these pages from the Experience Adelaide website to the City of Adelaide website. The primary goal of this move was to enhance community access to information and to increase the visibility and promotion of the Park Lands. By consolidating information on a single, easily accessible platform, the City of Adelaide aims to better serve its community and visitors.



Additionally, the review included an update and redesign of the content related to the Adelaide Park Lands. This updated content now includes more comprehensive information about the gardens and botanical features within the Park Lands, which can be accessed through the City of Adelaide website. The redesign focused on improving the visual appeal and usability of the pages, ensuring that users can easily find the information they need. This enhancement is part of a broader effort to promote the natural beauty and ecological significance of the Park Lands, encouraging greater public interest and involvement in their preservation and enjoyment.

Focus for 2024/2025: Enhancing the Kadaltilla/Adelaide Park Lands Authority webpage by introducing the APLMS interactive maps and producing high-quality multimedia content to improve community access to information and increase promotion of the Park Lands.

Improved Irrigation and Water Management across the Park Lands

Initiatives
Investigate options for alternative recycled water sources to reduce reliance on bores

Measures of Success
Reduction in use of bore water and increase in use of recycled water

In 2023, the City of Adelaide received Federal Government funding to undertake a Strategic Adelaide Park Lands Water Resources review. The Adelaide Park Lands Strategic Water Resources Study aims to enhance long-term integrated water resource management and open space infrastructure planning so that the Adelaide Park Lands are resilient in the face of a changing climate and continue to be a cool, green space for recreation, socialisation and economic prosperity in the heart of our capital city.

The Rymill Lake renewal project was completed in 2024. A new pipeline connecting the Victoria Park/Pakapakanthi (Park 17) wetlands to Rymill Lake will be used as its main water supply. Underground tanks within Rymill Park store the harvested stormwater from the wetlands which is then cleaned through a natural filtration system using aquatic plants, sand and soil. The system replaces the use of recycled water from the Glenelg to Adelaide Park Lands recycled water project (GAP).

Additionally, new water supply infrastructure was installed at the City of Adelaide Nursery site in Bullrush Park/Warnpangga (Park 10). This infrastructure allows Council water trucks to utilise Glenelg to Adelaide Parklands (GAP) recycled water for juvenile tree watering and other applications, where recycled water is suitable, instead of potable drinking water.

Focus for 2024/2025: Undertaking the Adelaide Park Lands Strategic Water Resources Study from August to December 2024. The Study will deliver the Adelaide Park Lands Strategic Water Resources Masterplan, which will articulate opportunities to supplement, expand and integrate water resources in response to changes in future Park Land use, community service levels, climate conditions and technical capabilities.



Management and Protection

Treat the Park Lands holistically with an adaptive future focused approach

► favourable movement

Key Objectives

● 3.1 Monitor delivery of priority projects in the Adelaide Park Lands Management Strategy

Initiatives

Regular review of the progress of the Adelaide Park Lands Management Strategy priority projects

Measures of Success

Adelaide Park Lands Management Strategy priority projects implemented

One of Kadaltilla's principal responsibilities is to undertake a comprehensive review of the Adelaide Park Lands Management Strategy (APLMS) at least once in every five years. The APLMS is the key document that guides the City of Adelaide and the State Government in their management and enhancement of the Adelaide Park Lands.

In March 2022, the initial stages of the review of the APLMS commenced and included an investigation of contemporary drivers for the Adelaide Park Lands such as Kurna Culture, Societal Change, Activation, Best Practice Parks, Climate Change, Accessibility, and Smart Technology.

In 2022 and 2023 a comprehensive review commenced with over 2,500 stakeholder and community participants providing input, and on 17 June 2024 the draft APLMS was released for an 8-week public consultation period.

Using a spatial planning approach and focusing on key themes identified through stakeholder and community consultation, the draft APLMS provides a bold vision towards 2036 for the overall enhancement and protection of the Adelaide Park Lands.

The Strategic Priorities in the draft APLMS have been identified through community and stakeholder consultation and through the Government of South Australia and City of Adelaide priorities.

Focus for 2024/2025: The updated APLMS in digital and print formats is due to be completed in late 2024.

In accordance with the *Adelaide Park Lands Act 2005 (SA)*, the revised APLMS will require the endorsement of Kadaltilla, Council, and the Minister for Planning, the Hon Nick Champion MP, prior to adoption. The revised APLMS will continue to guide Council and State Government projects through to 2025.

● 3.2 Advocate for and establish Funding Mechanisms to support delivery of the Adelaide Park Lands Management Strategy

Initiatives

Identify funding opportunities for priority projects in the Adelaide Park Lands

Measures of Success

Funding secured for priority projects in the Adelaide Park Lands Management Strategy

To achieve the outcomes outlined in the APLMS, clear investment pathways are essential for the development of the Adelaide Park Lands. Key funding sources identified include the Capital City Committee, the Government of South Australia, the City of Adelaide, adjoining councils, and landowners within the Park Lands. Various partnership and co-investment models are proposed, involving the City of Adelaide in collaboration with private developers, community organisations, the Australian Government, philanthropic entities, and volunteers.

The implementation of the APLMS will be overseen by Kadaltilla alongside the City of Adelaide and the Government of South Australia, with the involvement of numerous partners such as KYAC, government departments, local councils, and the broader community. Investment will focus on asset renewal, environmental improvements, community sports, tourism, heritage, and major public infrastructure. Investment decisions will be guided by criteria that prioritise city growth, connectivity, cultural heritage, biodiversity, climate resilience, and alignment with state and federal objectives. Four-year investment priorities have been set to enhance and protect the Park Lands, leveraging state and federal funds to address societal changes, population growth, and the need for climate resilience.

Focus for 2024/2025: Developing a comprehensive funding plan that outlines potential sources, including government grants, private partnerships, and philanthropic contributions. This involves building partnerships with key stakeholders, advocating for increased government support, exploring innovative funding models like public-private partnerships and crowdfunding, and implementing a robust system for monitoring and reporting on funding effectiveness. By addressing these areas, we aim to establish sustainable funding mechanisms to support the successful delivery of the Adelaide Park Lands Management Strategy.

3.3 Review State Government Management Plans

Initiatives

Partner with the State Government to advise on management plans for areas of Adelaide Park Lands controlled by State Government

Measures of Success

Advice provided to the State Government for the preparation of management plans for areas of Adelaide Park Lands controlled by State Government

Over the past year, our commitment to partnering with the State Government to advise on management plans for areas of the Adelaide Park Lands under state control has been a strategic focal point. Our initial efforts have been dedicated to establishing the groundwork necessary for a productive partnership with the State Government. By thoroughly reviewing state policies, guidelines, and management frameworks, we have positioned ourselves to offer valuable insights and recommendations.

While Kadaltilla did not review any State Government Management Plans in 2023/2024, the foundational efforts and strategic alignments established provide a strong platform for impactful collaboration with the State Government. We are excited about the future and look forward to playing a pivotal role in managing and enhancing the Adelaide Park Lands.

Focus for 2024/2025: Providing advice to the State Government in developing management plans for the areas of Adelaide Park Lands under State Government control.

3.4 Advocate for progression of State Heritage Listing by the State Government

Initiatives

Continued support provided for the State Heritage listing

Measures of Success

State Heritage listing progressed by the State Government

Over the past financial year, significant efforts have been made to advocate for the progression of State Heritage Listing for the Adelaide Park Lands. A key aspect of this advocacy has been the maintenance of ongoing positive discussions with Heritage SA. These discussions have been crucial in addressing concerns and gathering support for the proposed State Heritage Area. In addition, advocacy efforts have been directed towards promoting the creation of this State Heritage Area through various communication channels. Regular catch-ups with Heritage SA have been a central component of these efforts, ensuring that the proposal remains on their radar and that any potential issues are promptly addressed.

Moreover, the stakeholder engagement process through the Department of Climate Change, Energy, the Environment, and Water's Strategic Impact Assessment of the Park Lands has played a vital role. This process has provided a platform for engaging with a broad range of stakeholders, gathering valuable input, and building consensus around the State Heritage Listing. By leveraging these discussions and the feedback obtained, the advocacy for the State Heritage Listing has been effectively reinforced, moving closer to the desired outcome.

Focus for 2024/2025: Continue positive discussions with Heritage SA and advocacy for creation of a State Heritage Area for the Adelaide Park Lands. Ongoing active engagement and advocacy with the State Government will be sustained through a variety of strategic actions, including:

- Regular catchups with Heritage SA
- Partner with State Government to deliver Tentative List Submission
- Collaborate and engage with State Government and Heritage SA on the implementation of the National Heritage Management Plan's actions.

3.5 Assess the landscape value of the Adelaide Park Lands including economic, environmental and cultural significance

Initiatives

Undertake an assessment of economic, environmental and cultural significance of the Adelaide Park Lands

Measures of Success

Board Members are well informed through regular updates

In 2023/24, the City of Adelaide undertook a Biodiversity Survey of the Key Biodiversity Areas within the Adelaide Park Lands. This survey provided valuable data on species diversity, highlighting changes since the previous survey in 2003 and offering insights into the evolving ecological landscape of the Park Lands.

The City of Adelaide has also begun developing a methodology to assess the economic, environmental, social, and cultural contributions of the Park Lands. This comprehensive approach aims to better understand the multifaceted value of these areas.

Additionally, the Water Sensitive Urban Design (WSUD) Priority Investment Study has developed a series of economic values (cost and benefits) for reducing stormwater pollution which is discharged into Park Lands watercourses and River Torrens/ Karrawirra Pari.

Focus for 2024/2025: Developing a methodology to assess the economic, environmental, social and cultural contributions of the Park Lands. Additionally, we will engage with Aboriginal groups and seek their participation in the preparation of the Tentative Lists submission for the Adelaide and its Rural Settlement Landscapes World Heritage bid.



Expert Advice

Function as the peak advisory body for policy, development, heritage, and management of the Park Lands based on sound data and evidence

► favourable movement

Key Actions

✔ 4.1 Provide advice on plans, projects, and policies for the Adelaide Park Lands

Initiatives

Regularly review all plans, projects, and policies for the Adelaide Park Lands to ensure they have undergone review by Kadaltilla where appropriate

Measures of Success

Advice of Kadaltilla is endorsed and adopted

City of Adelaide and State Government seek Kadaltilla's advice on plans, projects or policies that relate to the Adelaide Park Lands. Activities and developments that may affect the Park Lands are assessed for consistency with maintaining or enhancing a broad range of environmental, cultural, recreational and heritage values of the Park Lands.

Key advice in the 2022/2023 financial period includes:

- Approval of the draft Kadaltilla/Adelaide Park Lands Authority Strategic Plan 2023–2028
- Noting the success of the 2023 Kadaltilla Annual Community Forum
 - Approximately 400 people participated in person
 - 312 responses received in person
 - 6 responses received via post, email or social media
 - Held across four locations (Adelaide Central Market, Mary Lee Park (Park 27B), Victoria Park/Pakapakanthi (Park 16), and Pelzer Park/Pityarilla (Park 19))
- Approved the draft 2024/2025 Kadaltilla/Adelaide Park Lands Authority Business Plan and Budget

- Endorsement for Council to enter into Park Lands Lease Agreements for the sports buildings, playing fields and courts located in Parks 6, 15, 17, 20, 22 and 26
- Endorsement of the draft Adelaide Park Lands Management Strategy – Towards 2036 for the purposes of consultation with key stakeholders
- Approved the final concept plans for the Rymill Park Kiosk and Endorsed the 21-Year Commercial Park Lands Lease Agreement
- Received the findings of the community consultation undertaken on the Draft Park Lands Community Buildings (Sport and Recreation) Policy
- Endorsement of the Carriageway Park/Tuthangga (Park 17) Earthen Levee Stormwater Management proposal, subject to design input by landscape architects to address visual and landscape impacts and the batter of the earthen levee
- Recommended a review of the safety, accessibility and transport functions of the roads that pass through and around Light Square be undertaken and a set of mobility principles be developed in co-ordination with the planning and design principles to collectively inform the Wauwi/Light Square Master Plan. The principles should consider opportunities to improve pedestrian and cyclist safety and accessibility through the rationalisation of the road network and an increase in usable public open space (return to Park Lands).
- Noted the changes being incorporated into the draft Victoria Park/Pakapakanthi Master Plan (Master Plan)
- Endorsement of the revised concept plans and the draft 21-year Commercial Park Lands Lease Agreement between the Corporation of the City of Adelaide and Creative Place Hospitality Group for the Rymill Park Kiosk, noting that a detailed concept plan will be presented back in February 2024
- Noting of the Mini Golf proposal within Possum Park/Pirtawardli (Park 1) and expressing its concerns regarding material selection

- Endorsement of the consolidated Community Land Management Plan (CLMP) for the Adelaide Park Lands under the care, control and management of the City of Adelaide
- Authorisation for the Presiding Member to write to the Chief Executive Officer of the South Australian Motor Sport Board on behalf of Kadaltilla noting the consultation on the changes to the Declared Area and the Declared Period for the 2023 VAILO Adelaide 500 event, noting that no reasonable justification has been provided to the Board for the declaration change and 16,000sqm increase to the Declared Area, and strongly objecting to the removal of public access to the Quentin Kenihan Inclusive Playspace
- Endorsement of the assessment of the Adelaide Aquatic Centre Redevelopment community consultation findings
- Adoption of the Annual Report for the 2022/2023 financial year
- Requested that the CPH Group provide the Kadaltilla Board with a higher level of design detail for the Rymill Park/Murlawirrapurka Kiosk addressing the Adelaide Park Lands Park Building Design Guidelines prior to the Board supporting the draft 21-year commercial Park Lands lease agreement
- Noting of the progress updates provided for financial year 2022/2023 of the Kadaltilla 2020–2025 Strategic Plan
- Endorsement of the proposed National Heritage Management Plan for the Adelaide Park Lands and City Layout and requested that Council consider the budget requirements outlined by the National Heritage Management Plan as part of future budget processes
- Authorisation for the Lord Mayor or Chief Executive Officer to enter into lease negotiations for a two-year and six-month Park Lands Lease Agreement with Blackfriars Priory School for the sports building, playing fields and courts located in Pardipardinyilla/Denise Norton Park (Park 2)
- Support of the Adelaide Comets Football Club proposed facility improvements to Ellis Park/Tampawardli (Park 24) subject to gates remaining open on non-game days, no permanent signage except wayfinding, the temporary outer spectator fence to be installed no earlier than 24 hours before a game and removed within 24 hours following conclusion of the final scheduled game, the use of exposed aggregate concrete for the pathways, consultation with Administration regarding species selection of new trees, and detailed landscape plans submitted to Administration for approval. The driveway addition was not supported.
- Provided feedback and advice on the 2024 VAILO Adelaide 500 event consultation to Council and the State Government
- Endorsed the draft Adelaide Park Lands Management Strategy – Towards 2036 for the purposes of community consultation
- Supported granting of an exemption to the Adelaide Park Lands Leasing and Licensing Policy to enter into licence negotiations with BBQ Buoys for a new five-year Park Lands Commercial Licence Agreement in Tarntanya Wama (Park 26) and the River Torrens/Karrawirra Pari
- Received the draft Park Lands and Open Space Asset Management Plan
- Noted that Asset Management Plans have been prepared for five other asset categories, which include Transport, Urban Elements, Buildings, Water Infrastructure and Public Lighting and Electrical Infrastructure
- Endorsed the location for the new toilets within Carriageway Park/Tuthangga (Park 17)
- Endorsed the Victoria Park/Pakapakanthi (Park 16) Master Plan
- Endorsed the draft Light Square/Wauwi Master Plan for community consultation
- Received the progress update on the development of the City of Adelaide's draft Stretch Reconciliation Action Plan 2024–2027
- Noted the update on the World Heritage Listing for the Adelaide Park Lands and its Rural Settlement Landscapes
- Endorsed Council to enter into lease negotiations with Prince Alfred College (PAC) for a five-year Park Lands Community Lease Agreement for a sports building and playing field in King Rodney Park/Ityamai-itpina (Park 15)

- Supported multi-year Major Event Licences with 24 applicants
- Noted the Adelaide Park Lands Biodiversity Survey Report

In October 2023, Kadaltilla endorsed a revised Strategic Plan to align with their new vision and priorities for the upcoming term. In November 2023, Council approved the 'Kadaltilla Strategic Plan 2023–2028' in accordance with the Kadaltilla Charter. The 2023–2028 Strategic Plan has a new date in line with the revised actions and key measures over the next six years. The 'Purpose' was expanded to include reference to the promotion of, and the economic values of, the Park Lands. The 'Guiding Principles' was expanded to strengthen engagement with the State Government, and the 'Governance' was revised to ensure better alignment with the Act and engagement with the State Government.

Focus for 2024/2025: Kadaltilla will continue to advise on plans, projects or policies to the City of Adelaide and State Government that relate to the Adelaide Park Lands. Activities and developments that may affect the Park Lands will be assessed for consistency with maintaining or enhancing a broad range of environmental, cultural, recreational and heritage values of the Park Lands.

4.2 Engage with City of Adelaide and State Government including input into State Government initiatives

Initiatives

Partner with Council and the State Government to increase the accessibility of Kadaltilla

Measures of Success

State Government engages with Kadaltilla on State Government initiatives

Over the last year, Kadaltilla successfully engaged with the City of Adelaide and the State Government, ensuring their input was effectively integrated into various State Government initiatives.

Some key State Government initiatives engaged on include:

- In July and August 2023, Kadaltilla discussed the Adelaide Aquatic Centre Redevelopment.
- In September 2023, Kadaltilla received an external presentation by the State Planning Commission on the Greater Adelaide Regional Plan Discussion Paper.

- In September 2023 and May 2024, Kadaltilla discussed the South Australian Motor Sport Board VAILO Adelaide 500 Event.
- In October 2023, Kadaltilla actioned a submission to the Federal Minister for Environment and Water regarding the New Women's and Children's Hospital.
- In October 2023, Kadaltilla made a submission to the State Planning Commission on the Greater Adelaide Regional Plan Discussion Paper.
- In May 2024, Kadaltilla was invited to a meeting with Council and Minister Nick Champion to discuss investing in our housing future and protecting the Adelaide Park Lands.
- In June 2024, Kadaltilla received an external presentation by Green Adelaide regarding bringing the Platypus back into the River Torrens/ Karrawirra Pari.

In addition, in September 2023, Council and State Government representatives joined Kadaltilla on a Park Lands Site Tour to discuss the New Women's and Children's Hospital project site and its surrounding interface with Bonython Park/Tulya Warldli (Park 27).

Focus for 2024/2025: Deepening connections by strengthening alliances with key departments and officials for more effective collaboration across Council and the State Government.

4.3 Review leasing and licensing and event management policies together with other relevant Park Lands use policies

Initiatives

Create a Policies section on the Kadaltilla portal

Measures of Success

Kadaltilla makes policy submissions on State and Local Government matters where deemed necessary

The Park Lands Lease and Licence Policy outlines the City of Adelaide's approach to managing its leasing and licensing arrangements on Community Land under its care and control within the Adelaide Park Lands for the benefit of the community. Over the past year, significant steps have been taken to review and refine the Adelaide Park Lands Leasing and Licencing Policy.

In October 2023, the City Community Services and Culture Committee reviewed a Draft Park Lands Lease and Licence Policy and provided feedback. They requested a review of proposed discounts, sub-letting, delegation arrangements for leases under five years, liquor licenses, parking, advertising, sponsorship, and the impact of sporting clubs making payments to their players. They also sought an evaluation of the implications of unlocking the Park Lands for other community uses, the footprint of buildings, commercial use, and the financial implications of adopting a new policy and the impact of new lease or license arrangements.

In developing the Park Lands Sports Buildings Co-Investment Policy and Plan, it was decided to postpone finalising the Park Lands Lease and Licence Policy until the Co-Investment work is complete. A Draft Policy is expected to be presented to Kadaltilla in early 2025.

Events in the Park Lands contribute to the delivery of the City of Adelaide Strategic Plan 2024–2028, which aims to elevate the City's reputation for exceptional and unique arts and cultural experiences. They also align with the Adelaide Park Lands Management Strategy's 'Dynamic, Active and Tranquil Places' outcome to 'Host diverse events, from small to large, in more places more often'.

On 27 June 2024, Kadaltilla endorsed multi-year event licences of up to 5 years to different major event organisers. All events endorsed have been held previously and have a history of operating successfully in the Park Lands. Over the next five years, 24 multi-year event licenses will support events presented across sixteen Park Lands locations annually.

Focus for 2024/2025: Reviewing feedback from community consultations and past Kadaltilla and Committee meetings, presenting a revised Draft Policy to Kadaltilla and Council for endorsement to undertake public consultation, conducting a new round of public consultation, finalizing the Policy for adoption, and updating administrative internal processes while providing training to staff on implementing the new Policy.

4.4 Strengthen Kadaltilla's engagement with City of Adelaide, State Government, and adjoining Councils

Initiatives

Strategic stakeholder engagement on Adelaide Park Lands related matters

Measures of Success

The City of Adelaide, State Government, and adjoining Councils actively engage with Kadaltilla

Council and State Government representatives are invited to participate in Kadaltilla activities, including the Annual Community Forum, Adelaide Park Lands Site Tours, and Kadaltilla Board Meetings. These invitations ensure that key stakeholders remain engaged and informed about ongoing developments and initiatives related to the Adelaide Park Lands.

Throughout 2023 and 2024, representatives from all adjoining councils and the State Government have been actively involved as members of the Adelaide Park Lands Management Strategy (APLMS) Project Steering Committee. Their participation has been integral to the project's progress, offering valuable insights and expertise that have enriched the review and strategic planning processes. This collaborative involvement has enabled a more comprehensive and well-rounded approach to managing and developing the Adelaide Park Lands, reflecting a wide range of perspectives and contributing to more effective decision-making and strategy formulation.

Focus for 2024/2025: In July 2024, all key stakeholders will be invited to an event hosted by The Right Honourable the Lord Mayor Dr Jane Lomax Smith AM, The Honourable Nick Champion Minister for Planning, and the City of Adelaide, for the 'Adelaide Park Lands Management Strategy - Towards 2036'. This event will acknowledge the contribution of our Key Stakeholders and celebrate the contribution of thousands of South Australians who have shaped the APLMS by providing feedback in workshops, forums, surveys, submissions and Kurna representations.

After the completion of the Adelaide Park Lands Management Strategy (APLMS) review, a biannual meeting will be established to maintain ongoing engagement and collaboration. This meeting will bring together representatives from all adjoining councils and the State Government to discuss and address any emerging issues related to the Park

Lands. The purpose of these biannual gatherings is to ensure that all stakeholders remain actively involved in the management and enhancement of the Park Lands. These meetings will provide a forum for sharing updates, reviewing progress on implemented strategies, and coordinating efforts to address any new challenges or opportunities that arise.

● **4.5 Increase the profile of the Kadaltilla Board**

Initiatives

Create and maintain a social media profile detailing the business of Kadaltilla

Measures of Success

The public are aware of, and educated about, the business of Kadaltilla

A new objective outlined in the Kadaltilla 2023–2027 Strategic Plan is to enhance the visibility and profile of the Kadaltilla Board by establishing and maintaining a robust social media presence. This objective aims to ensure that the public is well-informed about Kadaltilla’s activities and mission through effective online communication.

To achieve this, the City of Adelaide will manage social media channels for Kadaltilla. This will include curating the social media accounts, planning and scheduling regular posts, creating engaging content,

producing video reels, monitoring accounts daily, and developing customized hashtags.

This strategic initiative is designed to not only increase Kadaltilla’s online profile but also to connect with, educate, and inspire the public. Through the creation, design, and publication of targeted content, the goal is to influence public perception and enhance engagement with Kadaltilla’s mission and activities.

Focus for 2024/2025: Enhancing the Kadaltilla Board’s social media profile by optimising the content strategy and refining and diversifying content formats to boost engagement. Strengthening audience interaction will be key, with efforts to actively respond to comments and create interactive content. Expanding reach through targeted advertising, collaborations, and partnerships will be explored to increase visibility. Enhancing analytics and reporting will allow for better tracking of performance metrics and informed adjustments to the strategy. Additionally, showcasing Kadaltilla’s impact through success stories and updates will reinforce the organization’s mission, while maintaining brand consistency across all social media platforms will help build a strong and recognizable online presence.

Timeframes

#	Measures of Success	Timeframe
1.1	Each matter that comes before Kadaltilla considers Kaurna culture	November 2024 – Ongoing
1.2	Kaurna Cultural mapping completed and used to inform Kadaltilla considerations by 2024	November 2024
1.3	Adelaide Park Lands featured in relevant promotional campaigns	March 2025
1.4	State Government support for World Heritage listing submission by 2026	December 2026
2.1	Landscape values of the Adelaide Park Lands have been defined, protected, and enhanced	July 2026 – Ongoing
2.2	Ecologically sustainable initiatives promoted, and tree canopy cover, biodiversity, and environmental sustainability and design quality have been regularly reviewed	December 2024 – Ongoing
2.3	Deliver a climate impact assessment of the Adelaide Park Lands	December 2027
2.4	Environmental values and trends presented to Kadaltilla	December 2026 – Ongoing
2.5	Customers are well informed through regular online Adelaide Park Lands updates	December 2024 – Ongoing
3.1	Adelaide Park Lands Management Strategy priority projects implemented	December 2028
3.2	Funding secured for priority projects in the Adelaide Park Lands Management Strategy	December 2028
3.3	Advice provided to the State Government for the preparation of management plans for areas of Adelaide Park Lands controlled by State Government	July 2024 – Ongoing
3.4	State Heritage listing progressed by the State Government	December 2028
3.5	Board Members are well informed through regular updates	November 2024 – Ongoing
4.1	Advice of Kadaltilla is endorsed and adopted	December 2024 – Ongoing
4.2	State Government engages with Kadaltilla on State Government initiatives	December 2028
4.3	Kadaltilla makes policy submissions on State and Local Government matters where deemed necessary	July 2027 – Ongoing
4.4	The City of Adelaide, State Government, and adjoining Councils actively engage with Kadaltilla	November 2026 – Ongoing
4.5	The public are aware of, and educated about, the business of Kadaltilla	December 2025



A night scene at a park with colorful light displays and people watching. The background is filled with vibrant, multi-colored light beams (purple, blue, orange, red) that create a bokeh effect. In the foreground, the silhouettes of several people are visible, some holding up their phones to capture the scene. The overall atmosphere is festive and lively.

Kadaltilla[®]

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